

Board of Governors

Agenda, Minutes and Supporting Documents

Tuesday, April 26, 2016

4 pm

Freed-Orman Commons, Assumption Hall

Please review all documents prior to the Board of Governors meeting.

All documents for this meeting are contained in the one PDF file for easy reading/printing.

If you are unable to attend, please notify Carol Perkes at carol7@uwindsor.ca



NOTICE OF MEETING
There will be a meeting of the
Board of Governors
Tuesday, April 26, 2016, 4:00 pm
Freed-Orman Commons, Assumption Hall

BG160426A

AGENDA

| ITEM | DESCRIPTION | DOCUMENT/ACTION |
|-------|---|-----------------------------------|
| | <i>Declaration of conflict of interest</i> | |
| 1 | Approval of the Agenda | |
| 2 | Minutes of the meeting of March 22, 2016 | Approval BG160322M |
| 3 | Business arising from the minutes | |
| 4 | Outstanding Business/New Business | |
| 4.1 | Reports: | |
| 4.1.1 | Remarks from the Chair | MacKinnon-Information |
| 4.1.2 | President's Report | Wildeman-Information |
| 4.2 | Audit Committee | |
| 4.3 | Executive Committee | |
| 4.4 | Governance Committee | |
| 4.5 | Investment Committee | |
| 4.6 | Pension Committee | |
| 4.7 | Resource Allocation Committee | |
| 4.7.1 | 2016/17 Operating Revenue | Willis-Information |
| 4.7.2 | 2016/17 Proposed Tuition and Compulsory Ancillary Fees (p4) | Willis-Approval BG160426-4.7.2 |
| 4.7.3 | 2016/17 Proposed Residence Fees (p13) | Willis-Approval BG160426-4.7.3 |
| 4.7.4 | 2016/17 Proposed Meal Plan Fees (p19) | Willis-Approval BG160426-4.7.4 |
| 4.7.5 | Campus Master Plan (Phase 1, Stage 3) (p24) | Willis-Approval BG160426-4.7.5 |
| 5 | In Camera | |
| 6 | Adjournment | |

[Bylaw 1, Section 2.6 – Consent Agenda: Items that normally do not require debate or discussion either because they are routine, standard, or noncontroversial, shall be “starred” (identified by an asterisk (*)) on the agenda. “Starred” items will not be discussed during a meeting unless a member specifically requests that a “starred” agenda item be ‘unstarred’, and therefore open for discussion/debate. A request to “unstar” an agenda item can be made at any time before (by forwarding the request to the Secretary) or during the meeting. By the end of the meeting, agenda items which remain “starred” (*) will be deemed approved or received by the Board, as the case may be. No individual motion shall be required for the adoption of “starred” agenda items.]

**University of Windsor
Board of Governors**

4.7.2: **2016-2017 Proposed Tuition and Compulsory Ancillary Fees**

Item for: **Approval**

Forwarded by: **Resource Allocation Committee**

MOTION: **That the Board of Governors approve the proposed 2016-2017 Tuition and Compulsory Ancillary fees.**

Rationale:

See attached document:

- Memorandum dated March 31, 2016 on the 2016-2017 Tuition Fee Proposal



Finance Department

MEMORANDUM

TO: Members of the Resource Allocation Committee

FROM: David Butcher, Executive Director, Budgets & Financial Services

DATE: March 31, 2016

SUBJECT: 2016/17 Tuition Fee Proposal

Included for the Committee's consideration are the proposed student fees for the 2016/17 academic year. Student fees are approved annually by the Board of Governors for implementation in May of each year. With two-thirds of the University's operating revenue (domestic student academic fees and government grants) being regulated by the Ministry, the ability to generate sufficient operating revenue to meet the increase in operating costs becomes increasingly more difficult as options for reduction in discretionary spending become more constrained. The University must maximize all opportunities to increase revenues to meet its fiscal obligations.

On March 28, 2013, the Ministry announced a 4-year tuition fee framework that started in 2013/14. The 4-year framework provided stability and predictability to the sector and provided flexibility to institutions to increase their tuition fees at their discretion, within specific limitations. The 2016/17 tuition fee proposal is the last year of this 4-year framework. The tuition proposal enclosed is in compliance with the Ministry guidelines. The average annual tuition fee increase for all domestic students was capped at 3%, one percentage point above inflation. For the period of the framework, the Ministry will use 2% as a reasonable estimate of inflation. The 2% represents the average of inflation over the past 10 years, measured using CPI. In developing the enclosed 2016/17 tuition fee proposal, strategic discussions ensued including a review of the 2015/16 tuition fees across the province and enrolment strategies. Administration will present the details behind the proposed 2016/17 tuition fee package at the meeting.

International tuition fees are not regulated by the Ministry as universities do not receive government grants for international students. The Board approved "Tuition Fee Policy" directs international tuition fees to be established at a tuition rate in line with the applicable government and tuition fee revenue generated by domestic students while considering the competitive market conditions. Considerations in setting the proposed fees included a review of similar fees across the province, the competitiveness of certain academic programs, opportunities that the market provides, and strategic enrolment discussions.

All proposed changes to the approved 2015/16 fees have been included in the attached document.

2016/17 Tuition Fees: Undergraduate - Domestic & International

| UNDERGRADUATE TUITION FEES - DOMESTIC | | 2016/17 PER SEMESTER | 2015/16 PER SEMESTER | Fees paid in 2015/16 PER SEMESTER | \$ INCREASE | % INCREASE |
|---------------------------------------|----------|----------------------|----------------------|-----------------------------------|-------------|------------|
| <u>FULL TIME</u> | | | | | | |
| Business | 1st year | 4,416.15 | 4,205.90 | - | 210.25 | 5.0% |
| Business | 2nd year | 4,416.15 | - | 4,205.90 | 210.25 | 5.0% |
| Business | 3rd year | 4,416.15 | - | 4,205.90 | 210.25 | 5.0% |
| Business | 4th year | 4,416.15 | - | 4,205.90 | 210.25 | 5.0% |
| Computer Science | 1st year | 4,547.45 | 4,330.95 | - | 216.50 | 5.0% |
| Computer Science | 2nd year | 4,547.45 | - | 4,330.95 | 216.50 | 5.0% |
| Computer Science | 3rd year | 4,547.45 | - | 4,330.95 | 216.50 | 5.0% |
| Computer Science | 4th year | 4,547.45 | - | 4,330.95 | 216.50 | 5.0% |
| Education | 1st year | 3,572.20 | 3,502.20 | - | 70.00 | 2.0% |
| Education | 2nd year | 3,572.20 | - | 3,502.20 | 70.00 | 2.0% |
| Concurrent Education programs | 1st year | 3,198.65 | 3,135.95 | - | 62.70 | 2.0% |
| Concurrent Education programs | 2nd year | 3,198.65 | - | 3,135.95 | 62.70 | 2.0% |
| Concurrent Education programs | 3rd year | 3,198.65 | - | 3,135.95 | 62.70 | 2.0% |
| Concurrent Education programs | 4th year | 3,198.65 | - | 3,135.95 | 62.70 | 2.0% |
| Engineering | 1st year | 4,791.90 | 4,563.75 | - | 228.15 | 5.0% |
| Engineering | 2nd year | 4,791.90 | - | 4,563.75 | 228.15 | 5.0% |
| Engineering | 3rd year | 4,791.90 | - | 4,563.75 | 228.15 | 5.0% |
| Engineering | 4th year | 4,791.90 | - | 4,563.75 | 228.15 | 5.0% |
| Human Kinetics | 1st year | 3,127.35 | 3,036.30 | - | 91.05 | 3.0% |
| Human Kinetics | 2nd year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Human Kinetics | 3rd year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Human Kinetics | 4th year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Science (excl. Computer Science) | 1st year | 3,127.35 | 3,036.30 | - | 91.05 | 3.0% |
| Science (excl. Computer Science) | 2nd year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Science (excl. Computer Science) | 3rd year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Science (excl. Computer Science) | 4th year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Social Work | 1st year | 3,127.35 | 3,036.30 | - | 91.05 | 3.0% |
| Social Work | 2nd year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Social Work | 3rd year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Social Work | 4th year | 3,127.35 | - | 3,036.30 | 91.05 | 3.0% |
| Other | 1st year | 3,066.95 | 3,006.85 | - | 60.10 | 2.0% |
| Other | 2nd year | 3,066.95 | - | 3,006.85 | 60.10 | 2.0% |
| Other | 3rd year | 3,066.95 | - | 3,006.85 | 60.10 | 2.0% |
| Other | 4th year | 3,066.95 | - | 3,006.85 | 60.10 | 2.0% |
| Law | 1st year | 8,846.75 | 8,425.50 | - | 421.25 | 5.0% |
| Law | 2nd year | 8,846.75 | - | 8,425.50 | 421.25 | 5.0% |
| Law | 3rd year | 8,846.75 | - | 8,425.50 | 421.25 | 5.0% |
| Dual JD | 1st year | 8,846.75 | 8,425.50 | - | 421.25 | 5.0% |

| UNDERGRADUATE TUITION FEES - DOMESTIC | | | 2016/17 PER SEMESTER | 2015/16 PER SEMESTER | Fees paid in 2015/16 PER SEMESTER | \$ INCREASE | % INCREASE |
|--|------------|------------|-------------------------|-------------------------|---|-------------|------------|
| <u>PART TIME</u> | Per Course | | | | | | |
| Business | | 1st year | 883.23 | 841.18 | - | 42.05 | 5.0% |
| Business | | 2nd year | 883.23 | - | 841.18 | 42.05 | 5.0% |
| Business | | 3rd year | 883.23 | - | 841.18 | 42.05 | 5.0% |
| Business | | 4th year | 883.23 | - | 841.18 | 42.05 | 5.0% |
| Computer Science | | 1st year | 909.49 | 866.19 | - | 43.30 | 5.0% |
| Computer Science | | 2nd year | 909.49 | - | 866.19 | 43.30 | 5.0% |
| Computer Science | | 3rd year | 909.49 | - | 866.19 | 43.30 | 5.0% |
| Computer Science | | 4th year | 909.49 | - | 866.19 | 43.30 | 5.0% |
| Education | | 1st year | 714.44 | 700.44 | - | 14.00 | 2.0% |
| Education | | 2nd year | 714.44 | - | 700.44 | 14.00 | 2.0% |
| Education Technical Qualification Course (2 terms) | | 1st summer | 3,572.20 | 3,502.20 | - | 70.00 | 2.0% |
| Education Technical Qualification Course (2 terms) | | 2nd summer | 3,572.20 | - | 3,502.20 | 70.00 | 2.0% |
| Concurrent Education programs | | 1st year | 639.73 | 627.19 | - | 12.54 | 2.0% |
| Concurrent Education programs | | 2nd year | 639.73 | - | 627.19 | 12.54 | 2.0% |
| Concurrent Education programs | | 3rd year | 639.73 | - | 627.19 | 12.54 | 2.0% |
| Concurrent Education programs | | 4th year | 639.73 | - | 627.19 | 12.54 | 2.0% |
| Engineering | | 1st year | 958.38 | 912.75 | - | 45.63 | 5.0% |
| Engineering | | 2nd year | 958.38 | - | 912.75 | 45.63 | 5.0% |
| Engineering | | 3rd year | 958.38 | - | 912.75 | 45.63 | 5.0% |
| Engineering | | 4th year | 958.38 | - | 912.75 | 45.63 | 5.0% |
| Human Kinetics | | 1st year | 625.47 | 607.26 | - | 18.21 | 3.0% |
| Human Kinetics | | 2nd year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Human Kinetics | | 3rd year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Human Kinetics | | 4th year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Science (excl. Computer Science) | | 1st year | 625.47 | 607.26 | - | 18.21 | 3.0% |
| Science (excl. Computer Science) | | 2nd year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Science (excl. Computer Science) | | 3rd year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Science (excl. Computer Science) | | 4th year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Social Work | | 1st year | 625.47 | 607.26 | - | 18.21 | 3.0% |
| Social Work | | 2nd year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Social Work | | 3rd year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Social Work | | 4th year | 625.47 | - | 607.26 | 18.21 | 3.0% |
| Other | | 1st year | 613.39 | 601.37 | - | 12.02 | 2.0% |
| Other | | 2nd year | 613.39 | - | 601.37 | 12.02 | 2.0% |
| Other | | 3rd year | 613.39 | - | 601.37 | 12.02 | 2.0% |
| Other | | 4th year | 613.39 | - | 601.37 | 12.02 | 2.0% |
| Law continuous enrolment - half time | | 1st year | 4,423.38 | 4,212.75 | | 210.63 | 5.0% |
| Law continuous enrolment - half time | | 2nd year | 4,423.38 | - | 4,212.75 | 210.63 | 5.0% |
| Law continuous enrolment - half time | | 3rd year | 4,423.38 | - | 4,212.75 | 210.63 | 5.0% |

| UNDERGRADUATE TUITION FEES - INTERNATIONAL | | 2016/17 PER SEMESTER | 2015/16 PER SEMESTER | Fees paid in 2015/16 PER SEMESTER | \$ INCREASE | % INCREASE |
|--|----------|----------------------|----------------------|-----------------------------------|-------------|------------|
| <u>FULL TIME</u> | | | | | | |
| Business | 1st year | 11,500.00 | 10,750.00 | - | 750.00 | 7.0% |
| Business | 2nd year | 11,290.00 | - | 10,750.00 | 540.00 | 5.0% |
| Business | 3rd year | 11,305.00 | - | 10,765.00 | 540.00 | 5.0% |
| Business | 4th year | 11,015.00 | - | 10,490.00 | 525.00 | 5.0% |
| Education, Engineering & Nursing | 1st year | 12,150.00 | 11,290.00 | - | 860.00 | 7.6% |
| Education, Engineering & Nursing | 2nd year | 11,855.00 | - | 11,290.00 | 565.00 | 5.0% |
| Education, Engineering & Nursing | 3rd year | 11,855.00 | - | 11,290.00 | 565.00 | 5.0% |
| Education, Engineering & Nursing | 4th year | 11,675.00 | - | 11,120.00 | 555.00 | 5.0% |
| Computer Science | 1st year | 10,750.00 | 9,975.00 | - | 775.00 | 7.8% |
| Computer Science | 2nd year | 10,475.00 | - | 9,975.00 | 500.00 | 5.0% |
| Computer Science | 3rd year | 10,475.00 | - | 9,975.00 | 500.00 | 5.0% |
| Computer Science | 4th year | 10,035.00 | - | 9,555.00 | 480.00 | 5.0% |
| Other | 1st year | 10,750.00 | 9,975.00 | - | 775.00 | 7.8% |
| Other | 2nd year | 10,475.00 | - | 9,975.00 | 500.00 | 5.0% |
| Other | 3rd year | 10,275.00 | - | 9,880.00 | 395.00 | 4.0% |
| Other | 4th year | 9,845.00 | - | 9,465.00 | 380.00 | 4.0% |
| Law | 1st year | 15,600.00 | 14,480.00 | - | 1,120.00 | 7.7% |
| Law | 2nd year | 15,205.00 | - | 14,480.00 | 725.00 | 5.0% |
| Law | 3rd year | 15,205.00 | - | 14,480.00 | 725.00 | 5.0% |
| Dual JD | 1st year | 8,846.75 | 8,425.50 | - | 421.25 | 5.0% |
| US Neighbor Fee (in US dollars) | 1st year | 6,000.00 | 5,800.00 | - | 200.00 | 3.4% |
| US Neighbor Fee (in US dollars) | 2nd year | 6,000.00 | - | 5,800.00 | 200.00 | 3.4% |
| US Neighbor Fee (in US dollars) | 3rd year | 5,975.00 | - | 5,775.00 | 200.00 | 3.5% |
| US Neighbor Fee (in US dollars) | 4th year | 5,975.00 | - | 5,775.00 | 200.00 | 3.5% |
| <u>PART TIME</u> | | | | | | |
| Per Course | | | | | | |
| Business | 1st year | 2,300.00 | 2,150.00 | - | 150.00 | 7.0% |
| Business | 2nd year | 2,258.00 | - | 2,150.00 | 108.00 | 5.0% |
| Business | 3rd year | 2,261.00 | - | 2,153.00 | 108.00 | 5.0% |
| Business | 4th year | 2,203.00 | - | 2,098.00 | 105.00 | 5.0% |
| Engineering, Education, Nursing | 1st year | 2,430.00 | 2,258.00 | - | 172.00 | 7.6% |
| Engineering, Education, Nursing | 2nd year | 2,371.00 | - | 2,258.00 | 113.00 | 5.0% |
| Engineering, Education, Nursing | 3rd year | 2,371.00 | - | 2,258.00 | 113.00 | 5.0% |
| Engineering, Education, Nursing | 4th year | 2,335.00 | - | 2,224.00 | 111.00 | 5.0% |
| Computer Science | 1st year | 2,150.00 | 1,995.00 | - | 155.00 | 7.8% |
| Computer Science | 2nd year | 2,095.00 | - | 1,995.00 | 100.00 | 5.0% |
| Computer Science | 3rd year | 2,095.00 | - | 1,995.00 | 100.00 | 5.0% |
| Computer Science | 4th year | 2,007.00 | - | 1,911.00 | 96.00 | 5.0% |
| Other | 1st year | 2,150.00 | 1,995.00 | - | 155.00 | 7.8% |
| Other | 2nd year | 2,095.00 | - | 1,995.00 | 100.00 | 5.0% |
| Other | 3rd year | 2,055.00 | - | 1,976.00 | 79.00 | 4.0% |
| Other | 4th year | 1,969.00 | - | 1,893.00 | 76.00 | 4.0% |
| Law continuous enrolment - half time | 1st year | 7,800.00 | 7,240.00 | - | 560.00 | 7.7% |
| Law continuous enrolment - half time | 2nd year | 7,602.50 | - | 7,240.00 | 362.50 | 5.0% |
| Law continuous enrolment - half time | 3rd year | 7,602.50 | - | 7,240.00 | 362.50 | 5.0% |

2016/17 Tuition Fees: Graduate - Domestic & International

| GRADUATE TUITION FEES - DOMESTIC | | 2016/17 PER SEMESTER | 2015/16 PER SEMESTER | Fees paid in 2015/16 PER SEMESTER | \$ INCREASE | % INCREASE |
|---|-------------------|---|----------------------|-----------------------------------|-------------|------------|
| <u>FULL TIME</u> | | | | | | |
| Master's Qualifying | | All Masters Qualifying tuition rates equal to undergraduate tuition rates | | | | |
| Master's Candidate & PhD | 1st year | 2,606.65 | 2,580.85 | - | 25.80 | 1.0% |
| Master's Candidate & PhD | 2nd year | 2,606.65 | - | 2,580.85 | 25.80 | 1.0% |
| Master's Candidate & PhD | 3rd year | 2,606.65 | - | 2,580.85 | 25.80 | 1.0% |
| Master's Candidate & PhD | 4th year & beyond | 2,606.65 | - | 2,580.85 | 25.80 | 1.0% |
| Master's Candidate & PhD -Social Work | 1st year | 3,105.90 | 2,958.00 | - | 147.90 | 5.0% |
| Master's Candidate & PhD -Social Work | 2nd year | 3,105.90 | - | 2,958.00 | 147.90 | 5.0% |
| Master's Candidate & PhD -Social Work | 3rd year | 3,105.90 | - | 2,958.00 | 147.90 | 5.0% |
| Master's Candidate & PhD -Social Work | 4th year & beyond | 3,105.90 | - | 2,958.00 | 147.90 | 5.0% |
| M.B.A (4 term assessment) | 1st year | 4,711.85 | 4,487.50 | - | 224.35 | 5.0% |
| M.B.A (4 term assessment) | 2nd year | 4,711.85 | - | 4,487.50 | 224.35 | 5.0% |
| Master's of Applied Economics Policy | 1st year | 2,817.20 | 2,683.05 | - | 134.15 | 5.0% |
| Master's of Applied Economics Policy | 2nd year | 2,817.20 | - | 2,683.05 | 134.15 | 5.0% |
| Economics | 1st year | 2,817.20 | 2,683.05 | - | 134.15 | 5.0% |
| Economics | 2nd year | 2,817.20 | - | 2,683.05 | 134.15 | 5.0% |
| Economics | 3rd year | 2,709.85 | - | 2,580.85 | 129.00 | 5.0% |
| Economics | 4th year & beyond | 2,709.85 | - | 2,580.85 | 129.00 | 5.0% |
| M. Eng | 1st year | 2,817.20 | 2,683.05 | - | 134.15 | 5.0% |
| M. Eng | 2nd year | 2,817.20 | - | 2,683.05 | 134.15 | 5.0% |
| M. Eng | 3rd year | 2,817.20 | - | 2,683.05 | 134.15 | 5.0% |
| M. Eng | 4th year & beyond | 2,817.20 | - | 2,683.05 | 134.15 | 5.0% |
| <u>PART TIME</u> | | | | | | |
| Master's Qualifying | | All Masters Qualifying tuition rates equal to undergraduate tuition rates | | | | |
| Master's Candidate & PhD - half time | 1st year | 1,303.33 | 1,290.43 | - | 12.90 | 1.0% |
| Master's Candidate & PhD - half time | 2nd year | 1,303.33 | - | 1,290.43 | 12.90 | 1.0% |
| Master's Candidate & PhD - half time | 3rd year | 1,303.33 | - | 1,290.43 | 12.90 | 1.0% |
| Master's Candidate & PhD - half time | 4th year & beyond | 1,303.33 | - | 1,290.43 | 12.90 | 1.0% |
| Master's Candidate & PhD -Social Work - half time | 1st year | 1,552.95 | 1,479.00 | - | 73.95 | 5.0% |
| Master's Candidate & PhD -Social Work - half time | 2nd year | 1,552.95 | - | 1,479.00 | 73.95 | 5.0% |
| Master's Candidate & PhD -Social Work - half time | 3rd year | 1,552.95 | - | 1,479.00 | 73.95 | 5.0% |
| Master's Candidate & PhD -Social Work - half time | 4th year & beyond | 1,552.95 | - | 1,479.00 | 73.95 | 5.0% |
| M.B.A. - per course | 1st year | 942.37 | 897.50 | - | 44.87 | 5.0% |
| M.B.A. - per course | 2nd year | 942.37 | - | 897.50 | 44.87 | 5.0% |
| Economics - half time | 1st year | 1,408.60 | 1,341.53 | - | 67.08 | 5.0% |
| Economics - half time | 2nd year | 1,408.60 | - | 1,341.53 | 67.08 | 5.0% |
| Economics - half time | 3rd year | 1,354.93 | - | 1,290.43 | 64.50 | 5.0% |
| Economics - half time | 4th year & beyond | 1,354.93 | - | 1,290.43 | 64.50 | 5.0% |
| M. Eng - half time | 1st year | 1,408.60 | 1,341.53 | - | 67.08 | 5.0% |
| M. Eng - half time | 2nd year | 1,408.60 | - | 1,341.53 | 67.08 | 5.0% |
| M. Eng - half time | 3rd year | 1,408.60 | - | 1,341.53 | 67.08 | 5.0% |
| M. Eng - half time | 4th year & beyond | 1,408.60 | - | 1,341.53 | 67.08 | 5.0% |

| GRADUATE TUITION FEES - INTERNATIONAL | | 2016/17 PER SEMESTER | 2015/16 PER SEMESTER | Fees paid in 2015/16 PER SEMESTER | \$ INCREASE | % INCREASE |
|---------------------------------------|---|----------------------|----------------------|-----------------------------------|-------------|------------|
| <u>FULL TIME</u> | | | | | | |
| Master's Qualifying | All Masters Qualifying tuition rates equal to undergraduate tuition rates | | | | | |
| Master's Candidate & PhD | 1st year | 6,830.00 | 6,565.00 | - | 265.00 | 4.0% |
| Master's Candidate & PhD | 2nd year | 6,830.00 | - | 6,565.00 | 265.00 | 4.0% |
| Master's Candidate & PhD | 3rd year | 6,810.00 | - | 6,550.00 | 260.00 | 4.0% |
| Master's Candidate & PhD | 4th year & beyond | 6,815.00 | - | 6,555.00 | 260.00 | 4.0% |
| M.B.A. (4 term assessment) | 1st year | 7,840.00 | 7,350.00 | - | 490.00 | 6.7% |
| M.B.A. (4 term assessment) | 2nd year | 7,720.00 | - | 7,350.00 | 370.00 | 5.0% |
| <u>PART TIME</u> | | | | | | |
| Master's Qualifying | All Masters Qualifying tuition rates equal to undergraduate tuition rates | | | | | |
| Master's Candidate & PhD - half time | 1st year | 3,415.00 | 3,282.50 | - | 132.50 | 4.0% |
| Master's Candidate & PhD - half time | 2nd year | 3,415.00 | - | 3,282.50 | 132.50 | 4.0% |
| Master's Candidate & PhD - half time | 3rd year | 3,405.00 | - | 3,275.00 | 130.00 | 4.0% |
| Master's Candidate & PhD - half time | 4th year & beyond | 3,407.50 | - | 3,277.50 | 130.00 | 4.0% |
| M.B.A. - per course | 1st year | 1,568.00 | 1,470.00 | - | 98.00 | 6.7% |
| M.B.A. - per course | 2nd year | 1,544.00 | - | 1,470.00 | 74.00 | 5.0% |

2016/17 Tuition Fees: Graduate - Course Based Masters Programs

| GRADUATE TUITION FEES - COURSE BASED MASTERS PROGRAMS | | 2016/17 RATES | 2015/16 RATES | Fees paid in 2015/16 PER SEMESTER | \$ INCREASE | % INCREASE |
|---|----------|------------------|------------------|---|-------------|------------|
| <u>PER SEMESTER RATES</u> | | | | | | |
| Masters of Social Work -Domestic | 1st year | 3,105.90 | 2,958.00 | - | 147.90 | 5.0% |
| Masters of Social Work -Domestic | 2nd year | 3,105.90 | - | 2,958.00 | 147.90 | 5.0% |
| Masters of Social Work -International | 1st year | 6,830.00 | 6,565.00 | - | 265.00 | 4.0% |
| Masters of Social Work -International | 2nd year | 6,830.00 | - | 6,565.00 | 265.00 | 4.0% |
| <u>FULL PROGRAM BASE TUITION</u> | | | | | | |
| Masters of Actuarial Sciences | | 26,350.00 | 26,350.00 | | 0.00 | 0.0% |
| Masters of Applied Computing | | 27,000.00 | 26,350.00 | | 650.00 | 2.5% |
| Masters of Applied Economics and Policy | | 26,350.00 | 26,350.00 | | 0.00 | 0.0% |
| Masters of Education | | 28,710.00 | 27,550.00 | | 1,160.00 | 4.2% |
| Masters of Engineering | | 25,500.00 | 25,500.00 | | 0.00 | 0.0% |
| Masters of Engineering (Auto) | | 26,350.00 | 25,500.00 | | 850.00 | 3.3% |
| Masters of Management | | 31,350.00 | 31,350.00 | | 0.00 | 0.0% |
| Masters of Medical Biotechnology | | 26,350.00 | 26,350.00 | | 0.00 | 0.0% |
| <u>ADDITIONAL PROGRAM FEES (as applicable)</u> | | | | | | |
| English Academic Preparation Program | | 1,500.00 | 1,500.00 | | 0.00 | 0.0% |
| English Language Training Program | | 4,450.00 | 4,450.00 | | 0.00 | 0.0% |
| English Language Training Program (Fast Track) | | 5,000.00 | 5,000.00 | | 0.00 | 0.0% |
| M. Ed - Practicum Fee | | 1,000.00 | 1,000.00 | | 0.00 | 0.0% |
| M. Ed - Preparatory Program | | 1,500.00 | 1,500.00 | | 0.00 | 0.0% |
| M. Eng - Preparatory Program | | 3,000.00 | 3,000.00 | | 0.00 | 0.0% |
| M.A.C.S. - Practicum Fee | | 500.00 | 500.00 | | 0.00 | 0.0% |
| M.M.B.E. - Lab Fee | | 1,000.00 | 1,000.00 | | 0.00 | 0.0% |
| M.O.M. - Preparatory Program | | 3,000.00 | 3,000.00 | | 0.00 | 0.0% |
| M.S.W. - Practicum Fee | | 400.00 | 400.00 | | 0.00 | 0.0% |
| <u>PRE-MASTER'S COURSE FEES</u> | | | | | | |
| M. Eng (Undergraduate prerequisite) - per course | | 1,600.00 | 1,600.00 | | 0.00 | 0.0% |
| M.O.M. (Undergraduate prerequisite) - per course | | 1,600.00 | 1,600.00 | | 0.00 | 0.0% |

2016/17 Compulsary Ancillary Fees

| | 2016/17 | 2015/16 | \$ INCREASE | % INCREASE |
|--|----------|----------|-------------|------------|
| <u>UNDERGRADUATE FULL TIME ANCILLARY FEES</u> | | | | |
| UWSA ^ | 58.35 | 56.65 | 1.70 | 3.0% |
| UWSA - Third Party Fees ^ | 19.78 | 19.69 | 0.09 | 0.5% |
| UWSA - U-Pass (student bus pass) ^ ¹ | 82.50 | N/A | 82.50 | 0.0% |
| UWSA Drug and Dental Plan * | 273.00 | 273.00 | 0.00 | 0.0% |
| Health ^ | 21.72 | 21.48 | 0.24 | 1.1% |
| Recreation Fee ^ | 87.39 | 83.45 | 3.94 | 4.7% |
| CAW Student Centre Operating - Full time ^ | 50.70 | 50.15 | 0.55 | 1.1% |
| CAW Student Centre Expansion - Full time ^ | 39.10 | 38.65 | 0.45 | 1.2% |
| Sports and Recreation Capital Fee (maximum of two semester assessments per year) ^ | 18.45 | 18.24 | 0.21 | 1.2% |
| Engineering Students' Endowment Fund ^ | 18.44 | 18.24 | 0.20 | 1.1% |
| First Year Transition Support Fee (assessed first semester only) | 62.41 | 61.72 | 0.69 | 1.1% |
| Education Learning Centre Fee ^ | 27.73 | 27.42 | 0.31 | 1.1% |
| Nursing Lab Fee 1st Year | 79.20 | 78.32 | 0.88 | 1.1% |
| Nursing Lab Fee 2nd Year | 79.20 | 78.32 | 0.88 | 1.1% |
| Nursing Lab Fee 3rd Year | 42.24 | 41.77 | 0.47 | 1.1% |
| Nursing Lab Fee 4th Year | 21.11 | 20.88 | 0.23 | 1.1% |
| <u>UNDERGRADUATE PART TIME ANCILLARY FEES</u> | | | | |
| OPUS ^ | 29.09 | 26.23 | 2.86 | 10.9% |
| OPUS Drug and Dental Plan * | 300.10 | 272.82 | 27.28 | 10.0% |
| Health ^ | 9.87 | 9.76 | 0.11 | 1.1% |
| Athletics & Recreation Fee ^ | 35.26 | 33.39 | 1.87 | 5.6% |
| CAW Student Centre Operating - per course (maximum of 5 course assessments per semester) ^ | 10.14 | 10.03 | 0.11 | 1.1% |
| CAW Student Centre Expansion - per course (maximum of 5 course assessments per semester) ^ | 7.82 | 7.73 | 0.09 | 1.2% |
| Sports and Recreation Capital Fee (maximum of two semester assessments per year) ^ | 18.45 | 18.24 | 0.21 | 1.2% |
| <u>GRADUATE FULL TIME ANCILLARY FEES</u> | | | | |
| Graduate Student Society ^ | 41.41 | 40.98 | 0.43 | 1.0% |
| GSS U-Pass (student bus pass) ^ ² | 66.00 | N/A | 66.00 | 0.0% |
| GSS Drug and Dental Plan (Annual Fee) | 543.04 | 574.92 | -31.88 | -5.5% |
| GSS Drug and Dental Plan (8 Month Fee) | 365.36 | 385.28 | -19.92 | -5.2% |
| GSS Drug and Dental Plan (16 Month Fee) | 720.72 | 764.56 | -43.84 | -5.7% |
| GSS Drug and Dental Plan (4 Month Fee) | 152.88 | N/A | 152.88 | 0.0% |
| Health ^ | 21.72 | 21.48 | 0.24 | 1.1% |
| Athletics & Recreation Fee ^ | 87.39 | 83.45 | 3.94 | 4.7% |
| Grad House ^ | 29.70 | 29.35 | 0.35 | 1.2% |
| CAW Student Centre Expansion - Full time ^ | 39.10 | 38.65 | 0.45 | 1.2% |
| Sports and Recreation Capital Fee (maximum of two semester assessments per year) ^ | 14.19 | 14.03 | 0.16 | 1.1% |
| <u>GRADUATE PART TIME ANCILLARY FEES</u> | | | | |
| Graduate Student Society ^ | 24.38 | 24.12 | 0.26 | 1.1% |
| Health ^ | 9.87 | 9.76 | 0.11 | 1.1% |
| Athletics & Recreation Fee ^ | 35.26 | 33.39 | 1.87 | 5.6% |
| Grad House - per course (maximum of 5 course assessments per semester) ^ | 5.94 | 5.87 | 0.07 | 1.2% |
| CAW Student Centre Expansion - per course (maximum of 5 course assessments per semester) ^ | 7.82 | 7.73 | 0.09 | 1.2% |
| Sports and Recreation Capital Fee (maximum of two semester assessments per year) ^ | 14.19 | 14.03 | 0.16 | 1.1% |
| <u>OTHER ADDITIONAL COST RECOVERY COURSE FEES</u> | | | | |
| Aeronautics Flight (02-197, 02-297, 02-397, 02-497) | 7,000.00 | 6,475.00 | 525.00 | 8.1% |
| Music Fee - Private Instruction - 1 hour | 1,000.00 | 900.00 | 100.00 | 11.1% |
| Music Fee - Private Instruction - 1/2 hour | 500.00 | 450.00 | 50.00 | 11.1% |

^ Fee charged per semester

* Fee charged annually

¹ The UWSA UPass will reduce to \$66 if the GSS referendum to include Graduate Students in the student bus pass program is successful.

² Subject to successful referendum.

**University of Windsor
Board of Governors**

4.7.3: **2016-2017 Proposed Residence Fees**

Item for: **Approval**

Forwarded by: **Resource Allocation Committee**

MOTION: That the Board of Governors approve the proposed 2016-2017 Residence Fees as referenced in Schedule 'A'.

Rationale:

See attached documents:

- Memorandum dated March 23, 2016 regarding Residence Fees, and Schedules.



Student Affairs

Memorandum

To: Members of the Resource Allocation Committee

From: Dr. Clayton Smith, Vice Provost, Student Affairs, Dean of Students
Diane Rawlings, Department Head, Residence Services

Date: March 23, 2016

Subject: 2016/17 Residence Fees

Introduction

Residence is the first step to independence for many students and provides a unique experience for transition to university life. Staff focus on community development both within residence and across the campus community. This is done in a safe environment where life-long friendships are created and learning takes place outside of the classroom. Residence Services will manage 4 residences on campus in Fall 2016 with a capacity to accommodate approximately 1000 students. A variety of room styles offerings are available, ranging from traditional style dormitories to suite style accommodations.

Student Consultation

Residence Services fulfilled its commitment to involve students and department staff in the creation of the 2016/17 budget. The budget process begins in the Fall semester where students serving on the Residence and Food Services Advisory Board (RFSAB) and on the Executive of the Windsor Inter-Residence Council (WIRC) are presented with the current year's budget detailing how revenues are generated and how their fees are used throughout the year. Draft budgets are then created and presented to the group for input where changes are made through the process. These advisory committees are composed of residence students with representatives from UWSA, GSS and OPUS invited to participate.

The Department Head, Residence Services also worked with students outside of these committees taking them through a more in-depth review of the residence budget while gathering their input. This is vital to the budget and fee development process. Following several reviews with both RFSAB and WIRC, the final fee proposal was presented at their meeting of March 11th. While there was a limited number of students present, the motion to approve the fee proposal (**Schedule A**) was supported by RFSAB and then by WIRC.

2015/16 Budget

Residence Services did not achieve its target of 1025 students for the 2015/16 academic year due to a number of factors. There was a shortfall in the number of first year domestic, international and upper year students that chose residence. In addition, the closure of Clark residence due to facility issues required Residence Services to re-assign students to other residences. Students were given the option of accepting alternate accommodations or cancelling their residence contract (similar to the case with their original room assignment). The closure of Clark residence

resulted in approximately \$950,000 in lost revenues. This loss was, however, mitigated by a reduction in operating costs (*i.e.*, housekeeping, utilities and renovations). Residence Services is projecting a shortfall of approximately \$100,000 for the 2015/16 fiscal year.

When creating occupancy targets for the coming year, consideration is given to overall University enrolment projections as recruitment to residence mirrors that of the campus. Year one numbers for campus are not expected to increase significantly in Fall 2016 and with returning student numbers declining in part due to the closure of Clark residence, Residence Services is setting its target occupancy for 2016/17 at 900 students consistent with actual residence enrolment in 2015/16 of 890.

Limited enrolment growth in the student population which benefit living in residence requires Residence Services to seek out new markets. Since the opening of the Centre for English Language Development (CELD) on Wyandotte Avenue, there has been a significant reduction in the number of ELIP students living on campus as many choose to live closer to their classes. Higher cost of housing, the inability to cook their own meals, and the lack of meal time offerings available to them have all been a deterrent to living on campus. The recent renovation of Vanier Hall which provides for additional classroom space for CELD creates an opportunity to attract this cohort to live on campus if innovative solutions can be found to address the deterrents. Having these students within the campus community is more than just about increasing occupancy, it is about providing additional support for students who need it the most.

Residence sees its primary role is to provide transition support for first year students. Residence must also focus on attracting upper year students to live on campus as the number of first year students outside of Windsor-Essex County is not sufficient to achieve full occupancy. The percentage of students returning in 2015/16 is 21%, down from 23% in the previous year. Off-campus housing options continue to increase. Students move off campus for a variety of reasons, whether it be for more independence, lower cost of housing, or to avoid the mandatory meal plan. These providers offer cheaper alternatives but do not offer the same value-added student experiences and supports that students need. The current residence building configurations do not meet the needs of students who prefer single room accommodations and the ability to cook their own meals, all at a cheaper cost. The closure of Clark residence townhouse units further places Residence at a disadvantage in comparison to its competition.

Marketing and recruitment of new residence students continues to be a year round effort by Residence staff. A new website highlights the value of residence life to the student experience and is intended to provide more than just building information. There remains a close connection to Liaison and Student Recruitment whether it be through facilitating residence tours or travelling to applicant receptions across the province. A greater focus has been placed on how the two areas work together to recruit students but the benefits of residence also needs to be promoted on campus and acknowledged as an important component to fulfilling the strategic mandate of an enhanced student experience.

A renewed emphasis is being placed on living-learning or theme-based communities within the residence buildings. With the continued success of its Nursing community, Residence Services is expanding from the current offering of Business, Engineering and Human Kinetics to add a Community Outreach and Creative Arts floors. Planning is already underway on what new opportunities can be offered to students living in those communities.

During the development of the 2016/17 budget, a review of each line item was completed to ensure services are properly resourced while at the same time efforts were made to identify savings. The closure of Clark residence and Electa Hall in the previous budget year resulted in lower utilities and housekeeping costs. The 4 remaining residence

buildings (Laurier, MacDonald, Cartier, Alumni Hall) represent a smaller campus footprint and this contributed to utility and space savings. Cleaning and moving the furniture and appliances from Clark to other areas led to a savings in this line item for next year's budget. Further savings in housekeeping occurred when an outside provider took over the cleaning of Alumni Hall in September. There is a need to address deferred maintenance issues and the decision to demolish Clark allowed renovation budgets to be allocated to the remaining 4 residence buildings. The 2016/17 budget continues to show a contribution to the central budget however reduced due to the reduced footprint of residence buildings.

When determining residence fees, comparisons are done against other institutions (**Schedule B**). University of Windsor fees are close to the top in comparison to other schools, but UWindsor offers a more "all inclusive" rate than some of its counterparts. The fees reflect differences in cost structures at the various universities. The proposed overall blended increase of 1.6% is lower and in some cases significantly lower than what has been approved at other schools but with the cost of off campus rental fees and the increasing competition, UWindsor fees need to be sensitive to market conditions. Residence fee increases are required to ensure the fiscal sustainability of residences and to provide for needed investments in the existing residence infrastructure.

Long Term Planning

Lower residence enrolment resulting primarily from the University's enrolment complement requires continual evaluation of the financial position of Residence Services. A three to five year budget exercise is underway and a long term plan of renovations needs to take place based on a residence occupancy of 900. Results from the recent national residence survey conducted by EBI-Skyfactor will be used to further improve service and experience for current and prospective students. The long term planning exercise will also need to consider future residence building needs and the ability for UWindsor to respond to student needs.

Recommendation

Residence fees be increased 2016/17 as referenced in **Schedule A**.

Schedule A

Residence Services Proposed 2016/2017 Residence Fees

Blended Increase of 1.6%

| | | Actual Fees 2016-2016 | Proposed Fees 2016-2017 | Increase in \$/Year | Increase in % |
|--|-----------------------------|-----------------------------|-------------------------------|---------------------------|------------------|
| MacDonald Hall, Laurier Hall | | | | | |
| | Single | \$6,507 | \$6,507 | \$0 | 0.0% |
| | Double | \$5,386 | \$5,413 | \$27 | 0.5% |
| Cartier Hall | | | | | |
| | Single | \$6,338 | \$6,559 | \$221 | 3.5% |
| | Double | \$6,107 | \$6,168 | \$61 | 1.0% |
| Alumni Hall | | | | | |
| | Single | \$6,874 | \$7,080 | \$206 | 3.0% |
| Compulsory Fees (added to annual costs) | Actual 15/16 | Proposed 16/17 | | | |
| | Double/Single (per year) | Double/Single (per year) | | | |
| Fridge | \$45/\$90 | \$45/\$90 | | | |
| Inter-Residence Council Fee | \$15 | \$15 | | | |
| Residence Life Fee | \$20 | \$20 | | | |
| Laundry | \$95 | \$95 | | | |
| Technology Fee | \$200 | \$200 | | | |

Schedule B

Comparison of Residence Fees Across Ontario Schools 2016-2017

| Traditional | Approx. Number of Students in Residence | 16-17 % increase | 15-16 Single Rates | 15-16 Double Rates | Included in Fees | | | |
|------------------------------|--|------------------------|-----------------------|-----------------------|------------------|------------|------------|------------|
| | | | | | Cable | Phone | Internet | Laundry |
| U of Toronto at Mississauga | 1454 | 5.0% | \$7,794 | n/a | no | no | yes | yes |
| University of Windsor | 900 | 1.6% | \$7,163 | \$5,957 | yes | yes | yes | yes |
| Western University | 5335 | 3.0% | 7,148 | 6365 | no | no | no | yes |
| University of Guelph | 4800 | 2.0% | 6818-7120 | 5732-6322 | no | no | yes | yes |
| Brock University | 2475 | 2.6% | \$6,766 | \$5,705 | yes | yes | yes | no |
| McMaster University | 3578 | 2.7% | \$6,706 | \$5,916 | no | no | no | yes |
| Ryerson University | 850 | 5 and 3% | n/a | 5351-5249 | no | no | no | no |
| University of Waterloo | 5298 | 3.5% | \$5,961 | \$5,437 | no | no | yes | no |
| York University | 3664 | 3.7% | \$5,890 | \$5,142 | no | yes | yes | no |
| Wilfrid Laurier University | 2739 | 3.0% | \$5,583 | \$5,583 | varies | varies | varies | varies |

48 % of residence students in 2015-2016, lived in traditional style accommodation

| Suite Style | Approx. Number of Students in Residence | 16-17 %age increase | 15-16 Single Rates | 15-16 Double Rates | Cable | Phone | Internet | Laundry |
|------------------------------|--|---------------------------|-----------------------|-----------------------|------------|------------|------------|------------|
| | | | | | | | | |
| Western University | 5335 | 5% | \$9,104 | n/a | no | no | yes | yes |
| University of Windsor | 900 | 1.6% | \$7,542 | \$6,702 | yes | yes | yes | yes |
| York University | 3664 | 3.7% | \$7,424 | n/a | no | yes | yes | no |
| McMaster University | 3578 | 3.5% | \$7,240 | n/a | no | no | no | yes |
| University of Guelph | 4800 | 2% | \$6,922 | n/a | no | no | yes | yes |

52% of residence students in 2015-2016, lived in suite style accommodations

Approximate Value of Amenities (per year)

| | |
|----------------|-------|
| Cable | \$125 |
| Technology Fee | \$200 |
| Laundry | \$95 |

**University of Windsor
Board of Governors**

4.7.4: **2016-2017 Proposed Meal Plan Fees**

Item for: **Approval**

Forwarded by: **Resource Allocation Committee**

MOTION: **That the Board of Governors approve the proposed 2016-2017 Meal Plan fees as listed in Appendix A.**

Rationale:

See attached documents:

- Memorandum dated March 31, 2016 regarding Food Service Meal Plan Fees.

Campus Services

MEMORANDUM

TO: Members of the Resource Allocation Committee

FROM: Dave McEwen, Acting Executive Director Campus Services

DATE: March 31, 2016

SUBJECT: Food Services 2016/17 Meal Plan Fees

Background Information

Food, Catering & Conference Services (FServices) is an essential service that is a critical component of the campus experience. The variety of services that FServices provides offers convenience and support to students, faculty, staff and visitors to our campus. FServices provides a home away from home atmosphere for students living on campus, not only by providing food, but by creating relationships and offering support to those students. FServices plays a key role in many University events including Head Start, Spring & Fall Open Houses, plus many high profile events that recognize academic and other student and staff achievements.

Today's Reality

FServices biggest challenge in recent years has been the continued decline in the number of students choosing to live on campus. In the past three years, the number of students living in residence has dropped by 39%, from 1250 in 2012/13 to 890 students in 2015/16. FServices had developed a balanced budget for 2015/16 based on 1000 students living on campus for the fall 2015. Being short 100 students in residence equates to a shortfall in revenue of approximately \$400,000. FServices is now forecasting a deficit of \$250,000 for 2015/16.

As FServices relies primarily on student meal plans dollars to cover the operating costs of running the campus food operations, it was necessary to make a number of operational changes to the residence dining program for fall 2015/16. Operational adjustments were required to minimize the risk of loss of revenue including reducing hours of operation, changing the products offered (CEI converted to a Tim Hortons outlet), and changing the delivery method at certain coffee outlets (going from full service to partial self-serve).

The FServices' operation must continue to be responsive to the current environment, student levels and the cost structure within which it operates. FServices has conducted focus groups and met with the Residence/Food Services Advisory Board (RFSAB) throughout the year to garner feedback and seek recommendations on service enhancements for the future.

Capital Investment

The FService facilities at the Marketplace are almost 25 years old and are tired looking and dated. The University has engaged the firm +VG to lead a visioning exercise of the CAW Student Centre, including the FServices operations. FServices is optimistic that the process and recommendations will lead to service enhancements that will better serve our customers for the next decade. A funding solution for capital improvements will be developed by FServices as we work through the visioning exercise. In the absence of significant capital renovations, minor adjustments to the food outlets continue and are funded through operations.

FServices Operating Budget – 2016/17

A thorough review of all revenue and expenditure lines was completed and the efficiencies identified have been incorporated into the proposed budget. The major expenditures are salaries and benefits representing 47.6%, cost of goods representing 30.0%, and allocations and space costs 13.2% of the budget.

As part of the annual budget process, FServices engages students to gain feedback on Meal Plan fees and Meal Plan structure. FServices reviewed the operating budget and service model with members of RFSAB as part of the budget process. As part of its balanced budget strategy for 2016/17, it has incorporated a 4% increase on all meal plans, which was unanimously supported by RFSAB. FServices has benchmarked its meal plan fees with other food service providers in Southern Ontario and the proposed 4% fee increase positions Windsor in the middle of pack, with the median increase at 3.75%. **(Appendix B)**

Recommendation

Food, Catering and Conference Services is recommending that the 2016/17 Meal Plan fees as outlined in **Appendix A** be approved.

Appendix A
Proposed 2016/17 Meal Plan Fees

Plan Distribution

| Plan | Distribution 2015/2016 (888 students) | 2015/2016 Rates \$ | 2016/2017 Rates \$ | Increase \$ | Increase % | Daily Increase \$ |
|-----------------|--|-----------------------------------|-----------------------------------|------------------------|-----------------------|----------------------------------|
| Minimum* | 349 | 4,150 | 4,316 | 166 | 4.0 | 0.83 |
| Light | 134 | 4,420 | 4,595 | 175 | 4.0 | 0.88 |
| Full | 305 | 4,630 | 4,815 | 185 | 4.0 | 0.93 |
| Plus | 57 | 4,830 | 5,023 | 193 | 4.0 | 0.97 |

*Minimum Plan is the mandatory plan for students living in residence. Students have the option of upgrading to a larger plan.

Appendix B
Comparative Meal Plan Rates

| Rates 2015-2016 Students in Residence | Guelph 4800 | McMaster 3578 | Waterloo 5298 | Western 5335 | Windsor 890 | Windsor Ranking |
|--|------------------------|--------------------------|--------------------------|-------------------------|------------------------|----------------------------|
| Minimum | \$3,685 | \$3,270 | \$4,400 | \$4,765 | \$4,150 | 3/5 |
| Light | \$4,275 | \$3,460 | \$4,800 | \$5,165 | \$4,420 | 3/5 |
| Full | \$4,805 | \$3,620 | \$5,200 | | \$4,630 | 2/4 |
| Plus | \$5,275 | \$3,820 | | | \$4,830 | 2/3 |
| | \$5,680 | \$4,020 | | | | |

| Rates 2016-2017 Increase | Guelph 3% | McMaster 5% | Waterloo 3% | Western 5% | Windsor 4% | Windsor Ranking | Increase over 2015-2016 | Daily Increase 196 days |
|---|----------------------|------------------------|------------------------|-----------------------|-----------------------|----------------------------|--|--|
| Minimum | \$3,795 | \$3,430 | \$4,530 | \$5,000 | \$4,315 | 3/5 | 165 | 0.84 |
| Light | \$4,400 | \$3,630 | \$4,950 | \$5,320 | \$4,595 | 3/5 | 175 | 0.89 |
| Full | \$4,950 | \$3,800 | \$5,350 | | \$4,815 | 2/4 | 185 | 0.94 |
| Plus | \$5,435 | \$4,010 | | | \$5,025 | 2/3 | 195 | 0.99 |
| | \$5,850 | \$4,220 | | | | | | |

**University of Windsor
Board of Governors**

4.7.5: Campus Master Plan Phase I: Stage 3 Project

Item for: **Approval**

Forwarded by: **Resource Allocation Committee**

MOTION: That the Board of Governors approve that the University proceed to tender and award contracts for the Campus Master Plan Phase 1, Stage 3 project with a total project cost of \$1,560,000.

HISTORY OF PROJECT

The need for a Campus Master Plan (CMP) was identified as the planning process began for the closure of Sunset Avenue. The overall vision for the CMP was presented and approved by the Board of Governors in June 2013. The CMP provides a vision for the future development of the campus that will ensure the physical environment, both built and natural, serves the needs of the University community and will enable the institution to realize its goals of providing an efficient work and study place. The CMP serves as a guide and supports the planning of new capital projects and initiatives. The CMP included a vision for the entire campus however there was a recognition that a phased approach would be required.

Campus Master Plan – Phase 1 (CMPP1) is concentrated at the southeast section of the campus (see Appendix A). Phase 1 was presented and approved by the Board of Governors in November 2013. Phase 1 consists of the following zones:

- Zone 1 - Sunset Avenue Cul-de-Sac
- Zone 2 - Fanchette Street Closure & Renewal
- Zone 3 - Community Commons Park
- Zone 4 - Odette School of Business & Wyandotte Landscaping
- Zone 5 - Sunset Avenue Closure & Renewal
- Zone 6 - River Commons Landscaping
- Zone 7 - Welcome Centre Commons Landscaping

CMPP1 will be implemented as a multi-stage project to span over several years. Timing of the implementation will be dependent on funding available, impact on the academic cycle, and ability to complete the work within construction seasons. Successful implementation of this Phase will require planning, consultation with University stakeholders, anticipation of events and risks, knowledge of campus infrastructure and maintenance, coordination, familiarity of the design intent, and estimated construction costs.

In **June 2014**, the Board of Governors approved the Campus Master Plan Phase 1, Stage 1 (CMPP1(S1)) construction project with a total project cost of \$4.987 M. This project cost represented work in Zones 1 and 5 with partial work completed in Zones 3, 4, and 6 and bollards placed in Zone 2. Included in Appendix B is an update on CMPP1(S1).

In **April 2015**, the Board of Governors approved the Campus Master Plan Phase 1, Stage 2 (CMPP1(S2)) with a total project cost of \$1.93 M. The project cost represented work in Zones 3, 4 and 7. Included in Appendix B is an update on CMPP1(S2).

The next phase of the CMPP1 work has been referred to as Campus Master Plan Phase 1, Stage 3 (CMPP1(S3)) and continues the implementation of the CMP Phase 1 vision.

DESCRIPTION OF CMPP1, Stage 3 (CMPP1(S3))

The next stage of implementation focuses on the development of Zone 3, the **Community Commons**. This area is defined as the property on the east side of Sunset Avenue, between the Odette School of Business and the Schulich School of Medicine. The vision for this space is to develop a multi-purpose space that will enhance the student, faculty and staff experience. In addition, it will invite the community onto campus and will serve as an interface between the community and the University.

The Community Commons will feature three key elements:

- 1. Performance/event space: A concrete stage platform will provide a venue where ad-hoc performances can be held (music/drama), where social and/or academic programming can occur, and a space for formal events can be held.
- 2. Outdoor social space: concrete benches with composite wood tops will provide seating for students, faculty, staff and the community to enjoy the outdoor work/study/leisure space.
- 3. Recreational Space: This area will provide an area where recreational activities can take place. A basketball court that will include a recreational 50 foot by 80 foot basketball court allowing for daytime and evening use and green space surrounding the court for casual games of football, frisbee, etc.

The design of this multi-purpose space features a park-like atmosphere with grass and existing trees located along California Avenue and the north side of the Odette School of Business. The existing bio-swale which is part of the LEED® Silver rating for the Medical Education Building (MEB) as a filtration system for the parking lot run off, will be retained but cleared of debris and overgrowth. Three concrete pads provide access to the stage and seating area. Infrastructure elements include new lighting along the diagonal route from California Avenue to Sunset Avenue, irrigation of all green areas, a relocated security pole, IT services and updated storm water management. Conduit will be provided from the MEB electrical room to the stage and seating area for future lighting, sound and power support.

The work identified in Stage 3 will be achievable in the summer 2016 construction season and complement the building construction along the Sunset corridor. Upon approval of Stage 3, the work is scheduled to be tendered during May 2016 with the work on site beginning June 2016.

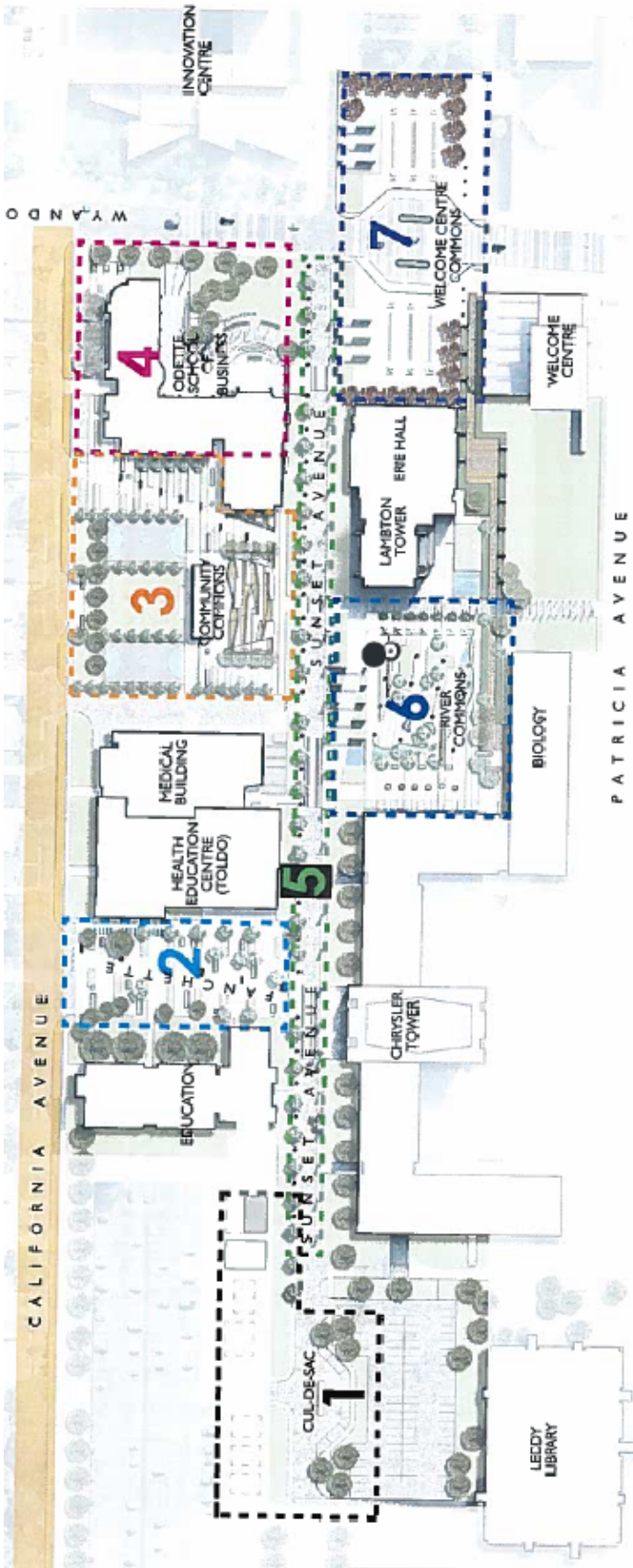
PROJECT BUDGET

Based on the design to date for the Community Commons, a Class A construction cost estimate for Stage 3 of the CMPP1 was produced based on a Construction Management method of construction delivery. The total projected cost includes all construction costs, services, equipment and other soft costs.

| | |
|---------------------------------------|---------------------------|
| Construction Cost | \$1,343,000 |
| Architect and Project Management Cost | 106,000 |
| Other Costs & HST | <u>111,000</u> |
| | <u><u>\$1,560,000</u></u> |

FUNDING OF PROJECT

The total project budget of \$1,560,000 will be fully funded from the 2015/16 Operating Budget one-time monies set aside for Capital Improvements.



Appendix B – Campus Master Plan: Stage 1 and Stage 2

STAGE 1

Stage 1 of CMPP1 consists primarily of the work in Zones 1 and 5 along Sunset Avenue which was transformed from a vehicle route into a vibrant pedestrian avenue. The original street became a colourful connector between Wyandotte Street West on the south, and University Avenue on the north. Student work and bike pods are interspersed along the linear outdoor space and are well used. Infrastructure for lighting, IT Services, irrigation and security was installed along with the associated streetscaping (plantings, garbage receptacles, etc.). Bollards mark each edge of the pedestrian route at California and the cul-de-sac to prevent vehicular traffic from entering while still allowing emergency vehicles along this fire route. Demolition of the existing houses along Sunset Avenue has begun and will be completed as the buildings are vacated and abated.

The City of Windsor widened California Avenue early in this stage requiring additional work on the University's property to blend existing grade elevations and access including an updated service dock at the Odette School of Business, new irrigation at boulevards and grass areas and removal of light poles at Toldo.

STAGE 2

Stage 2 of the CMPP1 consists of work in Zones 3, 4 and 7. Zone 3 work included demolition of 4 house structures once they were vacated and abated. A new vehicle access gate will be installed at the east entrance off California Avenue in 2016. Zone 4 work at the Odette School of Business (OSB) features an outdoor terrace and pathways, seating, bike parking and lighting, as well as additional plantings and irrigation. Two new in-ground waste bins were installed beside the service dock access as an aesthetic alternate the previous bin option.

Zone 7, the Welcome Centre Commons landscaping surrounded the building with pathways, new plantings, workspace seating, benches and feature lighting. Infrastructure includes IT services, security, irrigation and updated storm water management. With approval, the Welcome Centre Commons hardscaping extended over the City's Right of Way to the curb, maintaining continuity of the outdoor space. Six twenty-minute parking meters were installed along Wyandotte Avenue for additional drop-off space.