



**Board of Governors  
Minutes of Meeting**

**Date:** Tuesday, February 25, 2020

**Time:** 4:00 – 6:30 pm

**Room:** Freed-Orman Commons, Assumption Hall, University of Windsor

**Members:** **Members:** Dr. Majid Ahmadi, Jonathan Allison, Chris Baillargeon, Jeremiah Bowers (phone), Jodi Butts (phone), Dr. Rajen Chetty, Bruck Easton, Paul Fraser, Dr. Vincent Georgie, Tiffany Gooch (phone), Dr. Robert Gordon, Norbert Hartmann, Dr. Chris Houser, Lynette Kivistö, Tony Mancina, Rev. Paul McGill, Celso Oliveira, Helga Reidel, Mario Sonego, Dr. Patti Weir, Elaine Whitmore, Susan Williams, George Wilkki (phone), William Willis, Bill Wright.

**Regrets:** Dean Jacobs, Teresa Piruzza, Dr. Bruce Tucker.

**Administration and Guest Speakers:** Jane Boyd, Dave Butcher, John Coleman, Bev Hamilton, Gillian Heisz, Kaye Johnson, Anna Kirby, Dr. Douglas Kneale, Andrew Kuntz, Rita LaCivita (phone), Dr. Michael Siu, Rosemary Zanutto, Renée Wintermute (University Secretary), Carol Perkes (Board Governance Officer)

*Declaration of conflict of interest – none reported.*

**1 Approval of the Agenda**

**MOTION:** That the Agenda be approved.

Chetty/Reidel  
**CARRIED**

**2 Minutes of the meeting of November 26, 2019 and January 18, 2020**  
(see documents BG191126M AND BG200118M for additional information)

**MOTION:** That the Minutes of the meeting of November 26, 2019 and January 18, 2020 be approved.

McGill/Georgie  
**CARRIED**

**3 Business arising from the minutes**

None reported.

**4 Outstanding Business/New Business**

**4.1 Reports**

**4.1.1 Remarks from the Chair**

NOTED:

- The agenda has times recorded on it; these are intended as guidelines to help keep the meeting organized and on schedule, but not to curtail discussions.

**4.1.2 President's Report**

(see document BG200225-4.1.2 for additional information)

NOTED:

- The University continues to review institutional risks related to the Coronavirus. It was reported that if the federal government were to close the border to international students prior to the Fall semester it would have serious financial implications for the University.

- The Transforming Windsor Law relocation will begin in May of this year, with construction to begin in June and ending in two years.
- The University of Windsor is exploring opportunities between a University-LinkedIn partnership, to enhance alumni outreach and assist students in career development.
- The Search for the New Vice President Finance & Operations will begin soon. Two Board members will be asked to join the Committee.
- Ted Garrard, CEO of SickKids Foundation, will be conducting an external review of the University's advancement initiatives. Fundraising, donors, and historical donations will be reviewed and key recommendations on the development of policies and priorities will be determined.

#### **4.1.2.1 Strategic Mandate Agreement SMA3**

*(see documents BG20025-4.1.2.1 and BG200225-4.1.2.1a for additional information)*

NOTED:

- It was emphasized that the SMA3 is not a strategic plan but rather an accountability agreement with the province with specific metrics tied to funding.
- The metrics and strategies for meeting them, enrolment considerations, and risk factors were reviewed.
- Any funding reduction will be proportional to the level or amount at which targets were missed, and funding will be reset to original levels in the following year. There are no new monies associated with SMA3.
- A great deal of consultation has taken place and input was received from several sources, including two townhall meetings, Senate, and the Board of Governors.

**MOTION: That the Board approve the Strategic Mandate Agreement 3, subject to any final minor revisions required by the Ministry.**

Georgie/Whitmore

AGREED:

- Consideration be given to naming the affiliated colleges under the community impact section. Specifically, a change to the name Elder College to Canterbury Elder College was requested.
- International and cross-border collaborations and economies were considerations in developing the metrics.
- Research funding from the Tri-Council and private industry is a high-risk metric due to its volatility.
- The University of Windsor's affiliated colleges are not required to sign the SMA3 as they do not share in the University's enrolment grants.

**CARRIED**

#### **4.1.2.2 Convocation Location and Logistics**

*(see document BG200225-4.1.2.2 for additional information)*

NOTED:

- The convocation ceremonies for the next two years will be held at the Windsor Family Credit Union Centre due to the construction of the Lancer Sports and Recreation Centre.
- The Honorary Degree recipients and distinguished speakers schedule for the Spring Convocation were provided.

#### **4.1.2.3 Sustainability Initiatives**

*(see document BG200225-4.1.2.3 for additional information)*

NOTED:

- An Advisory Committee on Sustainability has been established and will develop priorities, initiatives, processes, annual reporting, communications and promotional strategies.
- The three core components are ecological, social and economic sustainability, and touch upon teaching, research, financing, facilities, grounds.
- A consolidated effort to create a strategic plan for sustainability will ensure that strategies and priorities are ranked in priority order to evaluate the allocation of resources to each priority.

#### **4.1.3 Questions Arising from Vice-Presidents' Reports**

*(see document BG200225-4.1.3 for additional information)*

NOTED:

- The impact of the government's decision to permit Colleges to offer standalone Nursing degrees could be significant (up to \$6m). This change will take a considerable amount of time to implement and it is not clear how it will roll out.
- A ratification vote for CUPE 1393 members will take place on February 27<sup>th</sup>, and if ratified, a Special Board Meeting will take place either March 3 or 4, 2020 for Board ratification.

#### **4.2 Audit Committee**

Nothing to report.

#### **4.3 Executive Committee**

Nothing to report.

#### **4.4 Governance Committee**

Nothing to report.

#### **4.5 Investment Committee**

##### **4.5.1 United Nations Principles for Responsible Investment (UNPRI)**

*(see documents BG200225-4.5.1 and BG200225-4.5.1a for additional information)*

**MOTION: That the Board of Governors approve that Administration investigate, and, provided there are no adverse implications on current investment policies and procedures, proceed with having the University of Windsor become a signatory of the United Nations Principles for Responsible Investment (UNPRI).**

Allison/Chetty

NOTED:

- When reviewing investment managers, ESG (environmental, social and governance) factors was an important consideration. This is a good start and sets the framework for continuing the discussion on responsible investment.
- There are several other universities and institutions that have signed on to the UNPRI.

**CARRIED**

#### **4.6 Pension Committee**

Nothing to report.

#### **4.7 Resource Allocation Committee**

##### **4.7.1 2019-2020 Operating Budget 9-Month Review**

*(see document BG200225-4.7.1 and BG200225-4.7.1a for additional information)*

NOTED:

- The student academic fees shortfall was made up primarily by investment income and utilities savings.

##### **4.7.2 Report on Research Funding**

*(see documents BG200225-4.7.2 and BG200225-4.7.2a for additional information)*

NOTED:

- A report on research funding was provided to bring a deeper understanding of the sources of research funding received by the University and the variability of the research funding year-over-year.
- Highlights of faculty research were provided.
- Research enterprise management will be a focus of review.

#### **5 In Camera**

*The following In Camera motions were read into the public minutes. Members did not participate in the portion of the meeting that pertained to their respective appointments.*

**MOTION: That the following reappointments be approved:**

Rajen Chetty (for a 3<sup>rd</sup> term commencing May 19, 2020)  
Helga Reidel (for a 2<sup>nd</sup> term commencing June 24, 2020)  
Bruck Easton (for a 2<sup>nd</sup> term commencing July 31, 2020)  
Bruce Tucker (for a 2<sup>nd</sup> term commencing September 15, 2020)

Wright/Ahmadi  
**CARRIED**

**MOTION: That the following Committee appointments be approved effective May 1, 2020:**

Teresa Piruzza, Audit Committee  
Bruck Easton, Audit Committee  
Norbert Hartmann, Executive Committee  
Elaine Whitmore, Governance Committee  
Jonathan Allison, Investment Committee  
Lori Buchanan, Investment Committee  
Jelena Magliaro, Investment Committee  
Dennis DesRosiers, Investment Committee  
Bruck Easton, Pension Committee  
Helga Reidel, Pension Committee  
Scott Martyn, Pension Committee  
Rachel McRae, Pension Committee  
Daria Milenkovic, Pension Committee  
Denis Murphy, Pension Committee  
Norbert Hartmann, Resource Allocation Committee  
Bruce Tucker, Resource Allocation Committee  
Teresa Piruzza, Honorary Degree Committee

Wright/Sonego  
**CARRIED**

#### **6 Adjournment**

**MOTION: That the meeting be adjourned.**

Allison/Hartmann  
**CARRIED**